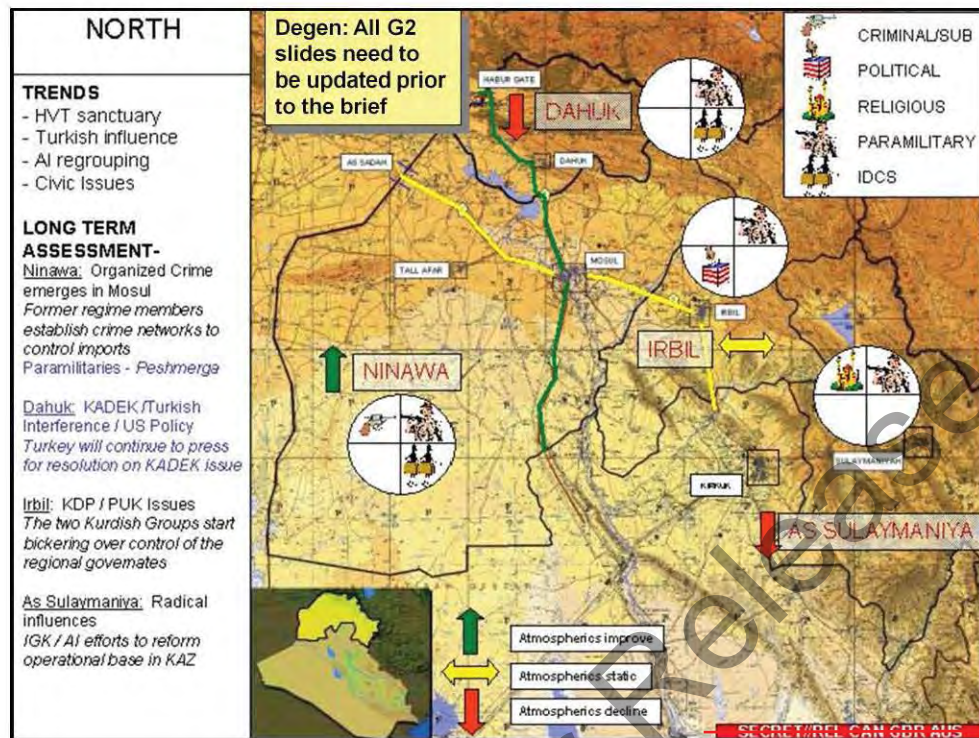
**POL:**

-3ID continues to support TF 1.4a

**Received 13 fuel tankers at Dawrah and 10 fuel tankers at Latifiyah.

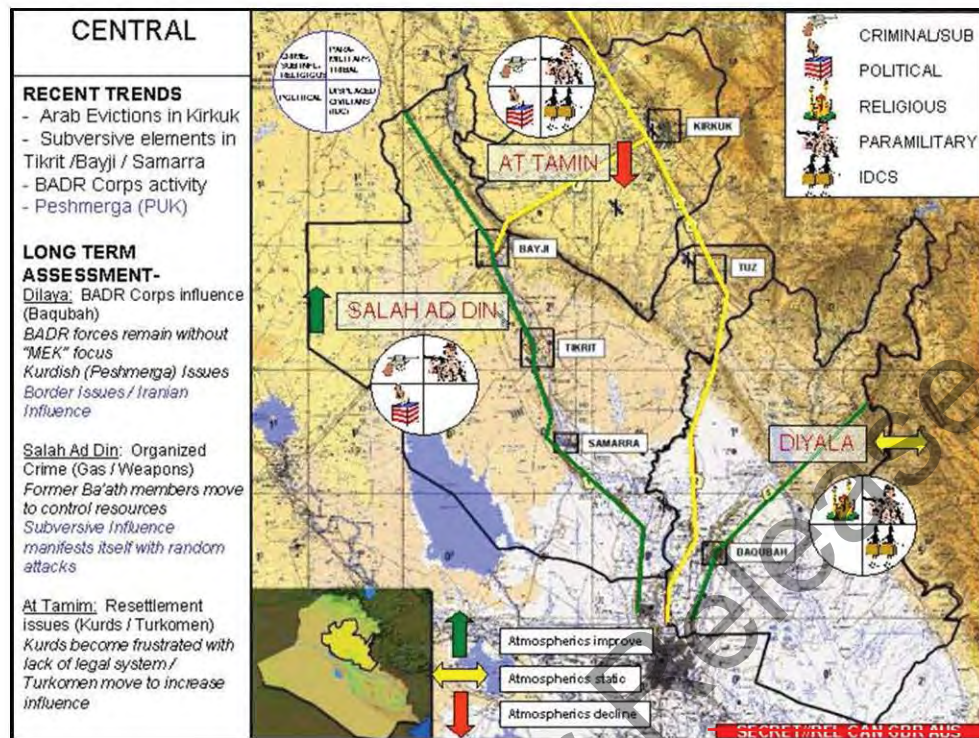
**Continues to secure priority gas stations and escort convoys.

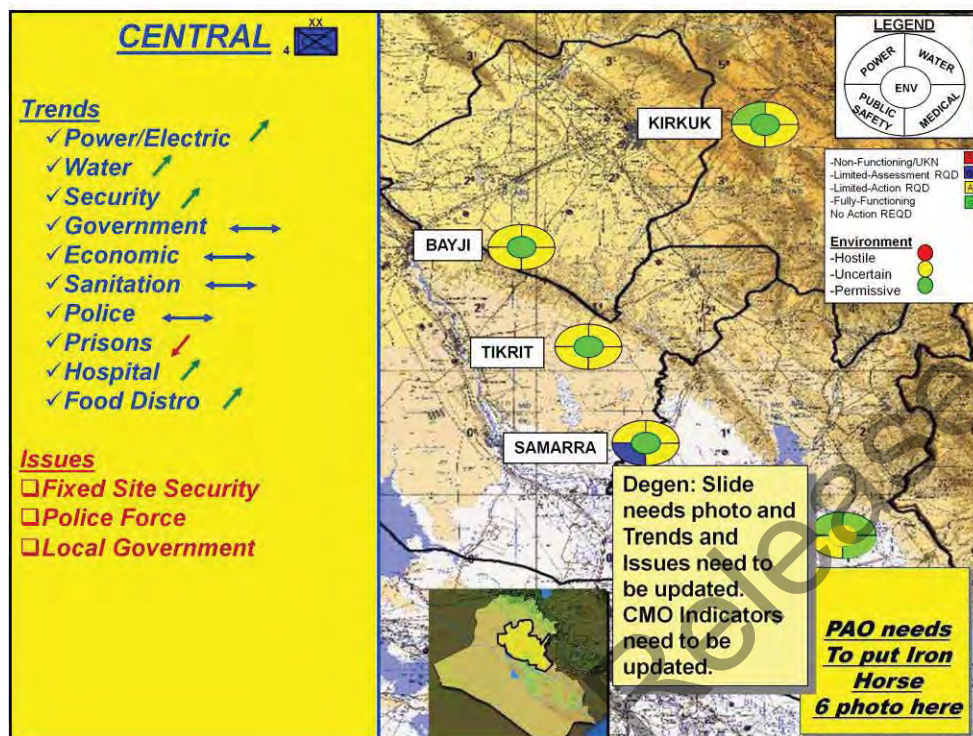
** Many customers resell the gasoline the have purchased from the gas stations.

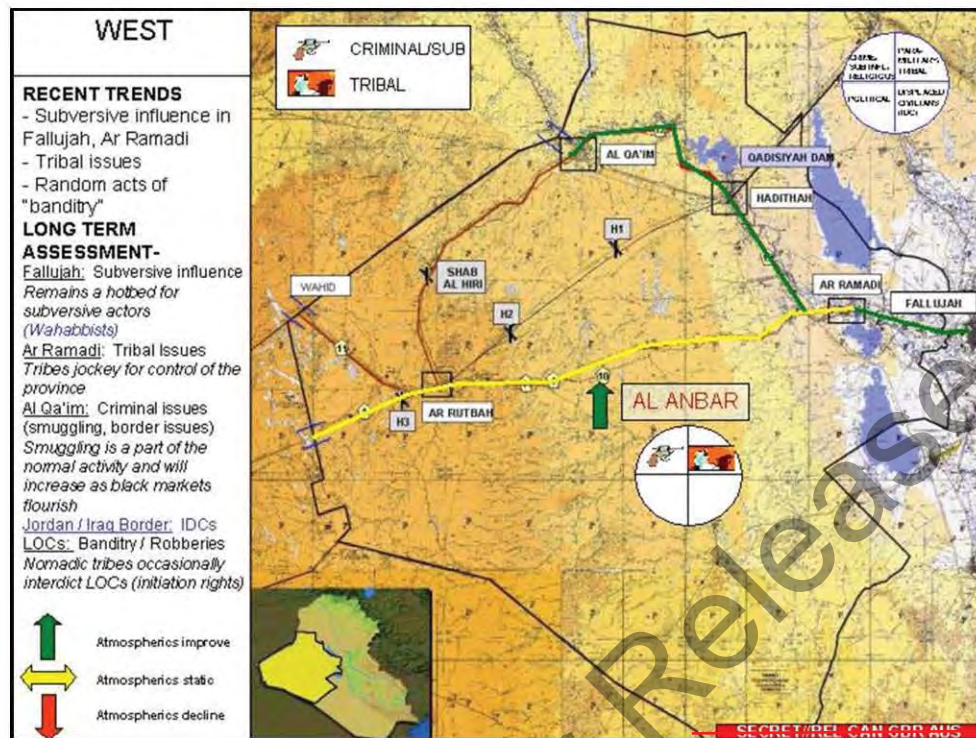


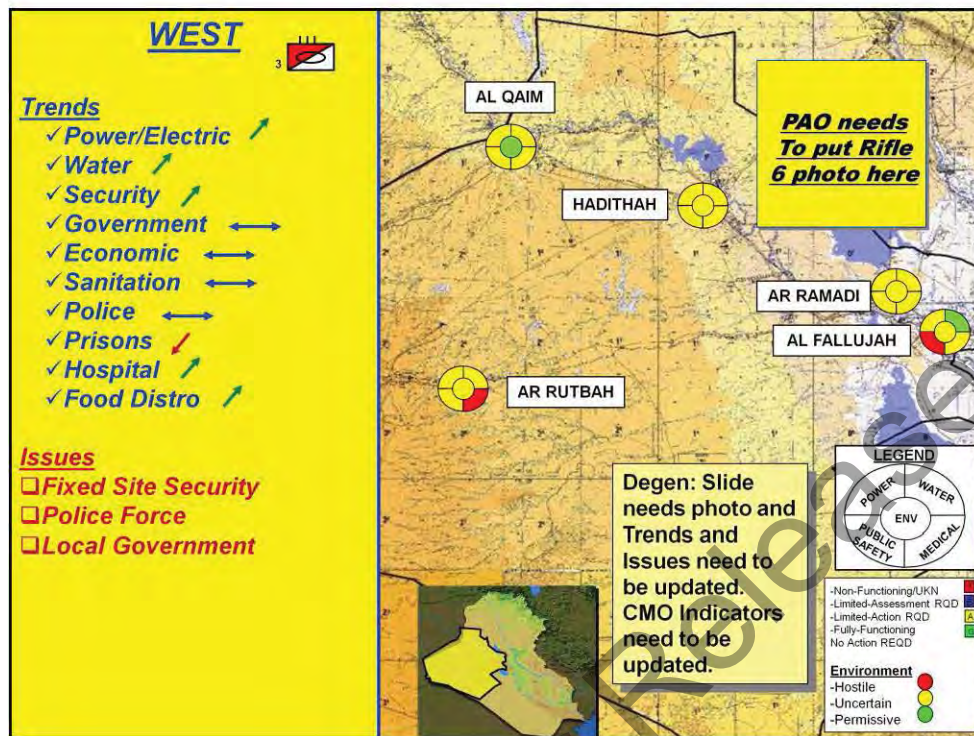
**MOSUL:**

- ORHA \$20 emergency payment to the Iraqi civil service workers is scheduled to begin today
- payments to the Ministry of Internal Affairs, Ministry of Finance and the Ministry of Higher Education.
- \$113,620.00 to be paid to 5,681 police officers (Nineveh province).










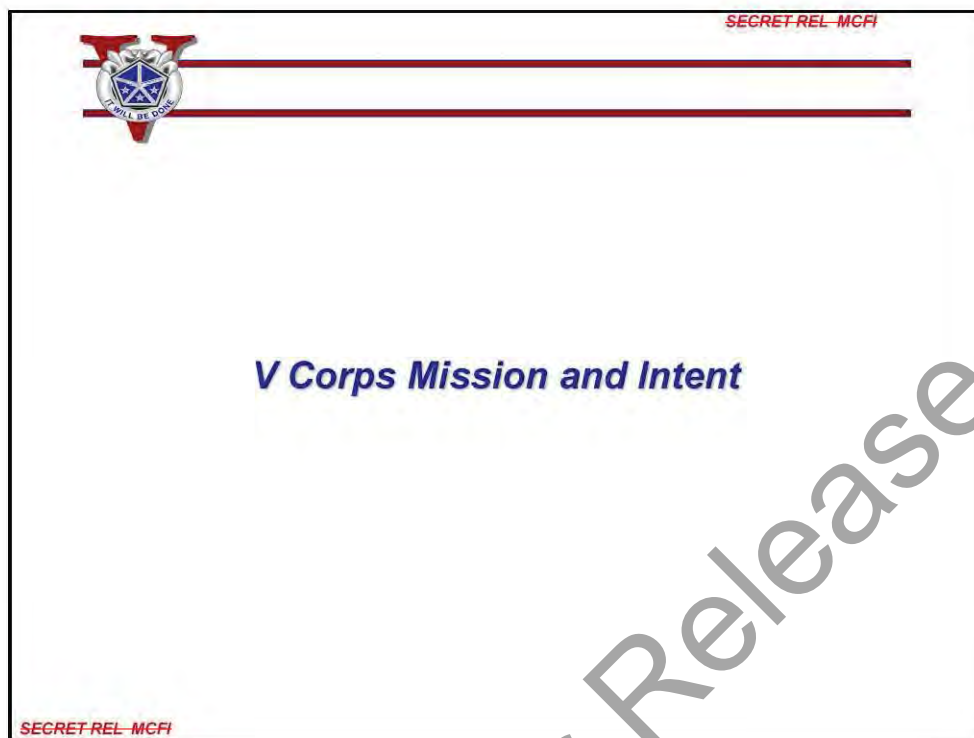





Agenda

- V Corps mission statement and intent
- Nesting with CJTF 4 Lines of Operation
- V Corps Objectives
 - Definition
 - Key Tasks
 - Supporting Tasks
 - Task Endstate

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Mission Statement

➤ V (US) Corps conducts offensive operations to defeat remaining non-compliant forces and neutralize destabilizing influences in the AO in order to create a secure environment. Concurrently conducts stability operations which support the establishment of local government and economic development in order to set the conditions for a transfer of Corps operations to designated follow on military or civilian authorities.

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Intent


1 of 3

Purpose: Create the conditions required to allow a transition of Corps operations to a designated follow on authority

Key Tasks:

- Defeat Para-Military Threats
- Neutralize De-stabilizing Influences
- Promote Stabilizing Influences
- Locate, Secure, Exploit, and Eliminate WMD
- Provide Civil Order
- Eliminate arms caches and excess military equipment
- Consolidate Equipment Sets and Ammunition for the New Iraqi Army
- Assist in Maintaining the Territorial Integrity of Iraq
- Assist in the establishment of the new Iraqi Army
- Facilitate the Restoration of Electrical Power
- Facilitate the Restoration of the Water Distribution Systems
- Develop Healthcare System
- Facilitate the Restoration of Basic Food Distribution
- Facilitate the Restoration of Public Services

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Intent

2 of 3


Key Tasks (cont):

- Facilitate the Restoration of Fuel Distribution
- Facilitate the Restoration of Commerce
- Facilitate the Restoration of Full Economic Activity
- Facilitate the Restoration of Financial Institutions
- Establish Civil Leadership
- Establish Civil Infrastructure
- Establish a Supporting Bureaucracy
- Assist in Re-establishing the Educational System

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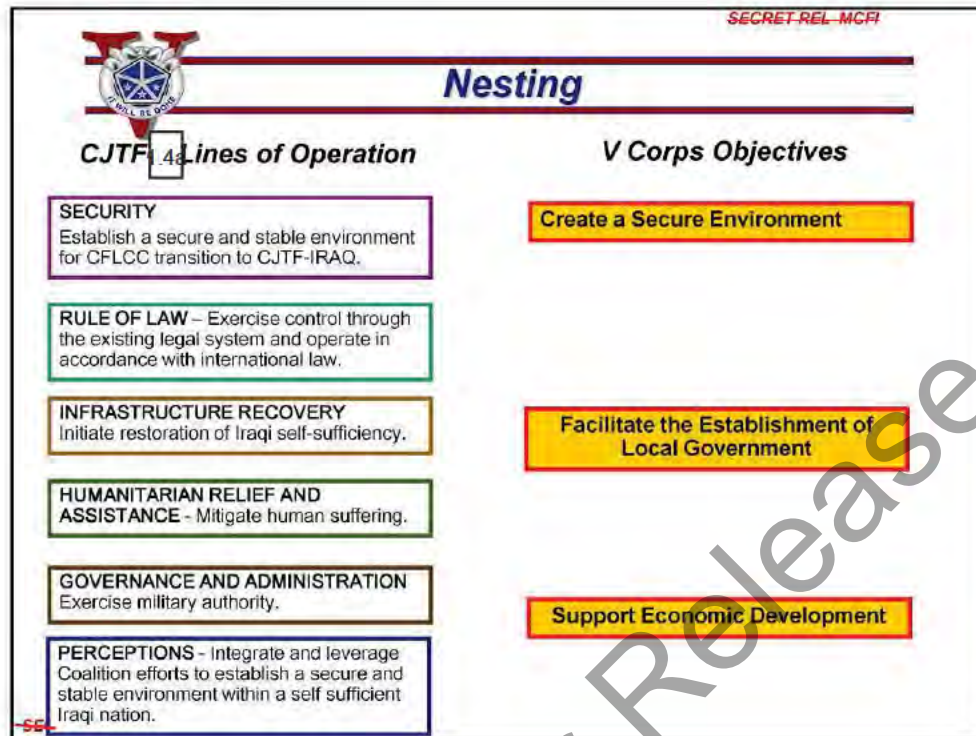
Intent


3 of 3

Endstate:

- Secure environment established
- Economic growth established
- Local governments established
- Corps prepared to transition operations to a designated military or civilian authority

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OBJ 1: Create a Secure Environment

Complete the neutralization of de-stabilizing threats and influences; Assist in the establishment of basic law enforcement; Eliminate arms caches and excess military hardware; Consolidate military equipment for the use of new Iraqi military and assist in the establishment of the new Iraqi Army; Maintain freedom of movement along commercial and military lines of communications and maintain the territorial integrity of Iraq.

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Key Tasks Supporting OBJ 1: Create a Secure Environment

1. Defeat para-military threats
2. Neutralize de-stabilizing Influences
3. Promote stabilizing influences
4. Locate, secure, exploit, and eliminate WMD
5. Provide civil order
6. Eliminate arms caches and excess military equipment
7. Consolidate equipment sets and ammunition for the New Iraqi Army
8. Assist in maintaining the territorial integrity of Iraq
9. Assist in the establishment of the new Iraqi Army
10. IO Supporting Tasks

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Key Task 1: Defeat Para-Military Threats

Supporting Task List


- 1.1 Identify potential Para-military threat forces
- 1.2 Conduct reconnaissance to locate Para-military forces
- 1.3 Destroy C2 nodes
- 1.4 Identify support bases and eliminate or isolate them
- 1.5 Capture or Destroy threat forces

Key Task Endstate:

- a. **Para-military forces cannot affect Corps operation or threaten the internal stability of Iraq**

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Key Task 2: Neutralize De-Stabilizing Forces

Supporting Task List

- 2.1 Identify Iraqi media sources
- 2.2 Monitor Iraqi media
- 2.3 Eliminate media that is subversive of coalition efforts
- 2.4 Develop and maintain a local Blacklist
- 2.5 Seize or destroy C2 nodes
- 2.6 Apply continuous pressure to de-stabilizing elements through raids, day and night patrols, and aggressive information operations

Key Task Endstate:

- a. De-stabilizing elements have little influence on the population's attitude towards or support for the Coalition's initiatives
- b. De-stabilizing elements cannot build an operations and support base because of continuous pressure from Coalition forces

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Key Task 3: Promote Stabilizing Influences

Supporting Task List


- 3.1 Identify neutral and stabilizing elements and their agendas
- 3.2 Establish formal/informal relationships with stabilizing forces
- 3.3 Treat all groups equally
- 3.4 Facilitate open meetings with all groups represented
- 3.5 Facilitate active participation by all groups
- 3.6 Facilitate the development of procedures to adjudicate claims resulting from the Arabization program

Key Task Endstate:

- a. Vast majority of groups cooperating to build the future of the community.
- b. Limited inter-group violence
- c. Vast majority of elements support Coalition directives and initiatives

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Key Task 4: Locate, Secure, Exploit, and Eliminate WMD

Supporting Task List


- 4.1 Conduct IPB to identify potential WMD sites
- 4.2 Secure potential WMD sites to allow for exploitation
- 4.3 Exploit sites within Corps capabilities
- 4.4 Assist in the removal or elimination of WMD

Key Task Endstate:

- a. All suspected WMD sites in Corps have been located, investigated, exploited, and eliminated
- b. Local population actively supporting the location of WMD sites

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Key Task 5: Provide Civil Order

Supporting Task List


- 5.1 Enforce coalition directives
- 5.2 Locate and assess police facilities and equipment
- 5.3 Direct former police officers to return to work
- 5.4 Screen all former police officers or security force volunteers
- 5.5 Ensure police forces have equal representation from all groups in the community
- 5.6 Conduct joint day and night patrols and establish joint police stations with local security forces
- 5.7 Assist in the equipping and training of police forces
- 5.8 Assist in the development of police training programs
- 5.9 Assist in the restoration or establishment of local prisons
- 5.10 Re-establish local police forces
- 5.11 Assist in the restoration of local courts
- 5.12 Improve the quality of the judiciary and court system
- 5.13 Transfer security responsibilities for facilities to the local security forces

Key Task Endstate:

- a. Vast majority of the population is obeying the laws
- b. Local security forces are capable of enforcing local law
- c. Local Governments support the security forces
- d. Local courts are open and functioning
- e. People feel secure and resume normal patterns of life

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Key Task 6: Eliminate arms caches and excess military equipment

Supporting Task List


- 6.1 Locate weapon caches
- 6.2 Support CJTF national weapons program
- 6.3 Destroy unserviceable or excess ammunition and arms
- 6.4 Transport selected weapons and ammunition to exploitation sites

Key Task Endstate:

- a. Weapon caches and military equipment are removed from populated areas**
- b. Iraqi population disarmed IAW Iraqi law**
- c. Weapons systems requiring exploitation are transferred to exploitation site**
- d. Unserviceable and excess weapons and equipment are destroyed**

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Key Task 7: Consolidate Equip Sets and Ammo for the New Iraqi Army

Supporting Task List


- 7.1 Assess and move select military equipment and ammunition to designed military bases and ASPs for the future Iraqi Army
- 7.2 Inventory and store military equipment in organizational sets
- 7.3 Ensure ammunition is inventoried and stored properly
- 7.4 Secure the New Iraqi Army's equipment and ammunition storage areas until transitioned to the New Army
- 7.5 Facilitate the transfer of storage site security to Iraqi security forces

Key Task Endstate:

- a. Selected military equipment is stored and secured in organizational sets at designed Iraqi military bases
- b. New Iraqi Army Ammunition supplies, that support designed weapons sets, are inventoried, properly stored, and secured by Iraqi security forces.

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**Key Task 8: Assist in maintaining the territorial integrity of
Iraq**

Supporting Task List


- 8.1 Secure key border crossing sites
- 8.2 Conduct reconnaissance of borders
- 8.3 Provide early warning of conventional threats to the borders
- 8.4 Secure key LOCs between borders and urban centers
- 8.5 Facilitate border surveys and mapping (governorate and national)
- 8.7 Direct former border police/customs employees to return to work
- 8.8 Screen all former border police/customs personnel
- 8.9 Assist in the establishment of border police/customs units
- 8.10 Assist in the screening of cross-border traffic
- 8.11 Assist in the seizure of contraband and detain or deny access to undesirable elements
- 8.12 Facilitate the transfer of border police/customs to Iraqi authorities

Key Task Endstate:

- a. Iraqi customs/border police organizations created and under the control of Iraqi government
- b. Border/customs forces are operational and effective in maintaining territorial integrity.
- c. Iraqis capable of maintaining borders

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Key Task 9: Assist in the establishment of the New Iraqi Army (NIA)

Supporting Task List


- 9.1 Identify bases and facilitate getting them operational
- 9.2 Ensure equipment sets and ammunition are prepared for transfer
- 9.3 Screen former Army officers for military service
- 9.4 Screen former Army non-commissioned officers for service
- 9.5 Provide a list of Army leadership candidates to military development contractor
- 9.6 Assist military development contractor as directed
- 9.7 Conduct professional military exchanges between coalition and new Iraqi Army officers and NCOs

Key Task Endstate:

- a. Facilities and equipment secured and prepared for transfer to designated military development contractor
- b. New Iraqi Army formed and trained

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IO Tasks Supporting OBJ 1: Create a Secure Environment

Supporting Task List

- Use population to assist in locating Para-military force
- Pre-empt and counter hostile propaganda
- Tell population of Iraqi and Coalition's progress
- Use local populace to identify de-stabilizing influences
- Tell population/key leaders of Coalition directives and intentions
- Tell population/key leaders of Iraqi and Coalition progress to eliminate subversive groups
- Deny de-stabilizing forces media access
- Recognize stabilizing influences for their contributions
- Promote positive media coverage
- Use local populace to assist in the location of WMD
- Use key civil leaders to encourage population to obey laws and coalition directives
- Use population to tell US of military caches
- Tell populace of UXO and mine awareness
- Use population to report smuggling and cross-border movement of terrorist groups
- Tell populace of intention to form Iraqi Army
- Request officers to return to service

IO Endstate: *Iraqis feel secure*

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OBJ 2: Facilitate the Establishment of Local Government

Facilitate establishment of functional, moderate, and inclusive local governments.

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Key Tasks Supporting OBJ 2: Facilitate the Establishment of Local Government

1. Establish Civil Leadership
2. Establish Civil Infrastructure
3. Establish a Supporting Bureaucracy
4. Assist in Re-establishing the Educational System
5. IO Supporting Tasks

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Key Task 1: Establish Civil Leadership

Supporting Task List


- 1.1 Establish GSTs (as directed) within Governorate capitals
- 1.2 Facilitate open meetings (including all groups) for selection, composition and organization of the new government
- 1.3 Ensure that the proposed new governments and selection process affords each group a representative voice
- 1.4 Identify and screen potential local political leaders
- 1.5 Neutralize leaders that do not support a stable environment
- 1.6 Oversee and assist in the development of local government selection process
- 1.7 Encourage local civil leaders to participate in Governorate and national level government processes

Key Task Endstate:

- a. **Local communities establish their own functional, moderate, and inclusive Government**
- b. **Local communities accept the Government and support its policies**
- c. **Local and Governorate level leaders selected on a periodic basis**

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Key Task 2: Establish Civil Infrastructure

Supporting Task List


- 2.1 Locate and secure public facilities and records
- 2.2 Use public records to assist in developing civil servant payroll, refine the Blacklist, and settle disputes
- 2.3 Assist in restoring government facilities.
- 2.4 Assist in the restoration of communications services for civil administration

Key Task Endstate:

- a. Local government facilities are functional
- b. Local communities have access to fully operational public communications and media
- c. Local government has control of public records

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Key Task 3: Establish a Supporting Bureaucracy

Supporting Task List


- 3.1 Direct civil workers to report to work
- 3.2 Facilitate restoration of ministries to support local governments
- 3.3 Assist in the establishment of a civil worker pay system
- 3.4 Facilitate the establishment of a functional public records system
- 3.5 Facilitate development of a system to fund local government
- 3.6 Assist in local and Governorate census when directed
- 3.7 Assist in the establishment of a system to hold civil servants accountable
- 3.8 Assist in the formation of the legislative procedures to establish community laws
- 3.9 Facilitate the restoration or establishment of social programs (e.g. pension plans, unemployment, disability)

Key Task Endstate:

- a. All departments in local, governorate and national levels are fully functional
- b. Local governments have systems to sustain themselves

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Key Task 4: Assist in Re-establishing the Educational System

Supporting Task List


- 4.1 Assist in opening schools
- 4.2 Direct teachers and administrators to go back to work and students to go back to school
- 4.3 Screen and vet teachers, administrators and school workers
- 4.4 Assist in the requisition and delivery of supplies and books
- 4.5 Assist in the development of a teacher training and certification program
- 4.6 Assist in developing a new curriculum free of propaganda and that teaches the values of a multi-ethnic society
- 4.7 Leverage educational system to develop traditions of public service
- 4.8 Assist in repairing and upgrading school facilities

Key Task Endstate:

- a. The school system is fully operational and teaching an objective curriculum free of propaganda
- b. Iraqi school system is continuously improving and provides a quality education

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IO Tasks Supporting OBJ 2: Facilitate the Establishment of Local Government

Supporting Task List

- Tell population of Coalition's intentions regarding the formation of local Government
- Tell populace of Iraqi and Coalition progress in getting the community's infrastructure operational
- Tell Iraqi people about the benefits of census

**IO Endstate: *Iraqi populace is supportive of coalition
actions and their government.***

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OBJ 3: Support Economic Development

Assist in local communities' economic development by facilitating restoration of basic life services, distribution systems, and commerce & trade.

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Key Tasks Supporting Objective 3: Support Economic Development

1. Identify Local and Regional Economic Centers of Gravity
2. Facilitate the Restoration of Electrical Power
3. Facilitate the Restoration of the Water Distribution Systems
4. Develop Healthcare System
5. Facilitate the Restoration of Basic Food Distribution
6. Facilitate the Restoration of Public Services
7. Facilitate the Restoration of Fuel Distribution
8. Facilitate the Restoration of Commerce
9. Facilitate the Restoration of Financial Institutions
10. IO Supporting Tasks

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Key Task 1: Identify Local and Regional Economic Centers of Gravity

Supporting Task List


- 1.1 Conduct economic IPB to identify critical local/regional businesses or sources of income and their respective supporting networks
- 1.2 Identify economic activities that support economic center of gravity and ensure they are fully operational

Key Task Endstate:

- a. Local and regional economic centers of gravity and their respective support activities are fully operational and contributing to economic development

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Key Task 2: Facilitate the Restoration of Electrical Power

Supporting Task List


- 2.1 Direct local technicians and workers to return to work.
- 2.2 Locate, secure and assess key electric power facilities
- 2.3 Provide security for power workers while conducting repairs
- 2.4 Escort and provide security to outside assessment and repair teams
- 2.5 Assist in locating and transporting mobile generators or other resources
- 2.6 Facilitate transition of security duties to civil authorities
- 2.7 Assist in the development of a comprehensive program for modernizing, expanding and maintaining the systems.
- 2.8 Assist in the development of redundant power generation and distribution systems.

Key Task Endstate:

- a. Communities have access to reliable electric power
- b. A plan for continuous upgrades and maintenance of the system in place

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Key Task 3: Facilitate the Restoration of the Water Systems

Supporting Task List


- 3.1 Direct water system technicians and workers to return to work
- 3.2 Locate, secure, and assess key water treatment and distribution facilities
- 3.3 Provide emergency water for communities in need
- 3.4 Facilitate the repair of water pumping stations, production facilities and distribution systems
- 3.5 Assist in the repair of hydrology systems for irrigation
- 3.6 Provide security for workers while conducting repairs on the system
- 3.7 Facilitate transfer of security to civilian authority.
- 3.8 Assist in the development of a comprehensive program for modernizing, expanding and maintaining the systems.
- 3.9 Facilitate the achievement of World Health Organization standards for purity
- 3.10 Assist in the development of redundant water filtration and distribution systems.

Key Task Endstate:

- a. All communities have access to a reliable source of potable water
- b. Water systems are continuously being upgraded to prevent obsolescence and improve redundancy

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Key Task 4: Develop Healthcare System

Supporting Task List


- 4.1 Locate, secure, and assess key medical facilities
- 4.2 Locate and secure medical supply warehouses
- 4.3 Provide access to medical supplies and equipment
- 4.4 Assist medical facilities in the re-establishment of ambulance service
- 4.5 Provide emergency medical assistance that is beyond the capabilities of Iraqi medical facilities
- 4.6 Facilitate the development of professional exchange with other nations
- 4.7 Assist in the improvement of standards of health care

Key Task Endstate:

- a. All citizens have access to adequate medical care facilities
- b. Iraqi medical system is logistically self-sufficient

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Key Task 5: Facilitate the Restoration Basic Food Distro

Supporting Task List


- 5.1 Locate, secure, and assess food storage warehouses
- 5.2 Facilitate the distribution of existing food supplies
- 5.3 Assist IO/NGO food distribution
- 5.4 Facilitate the transfer of responsibility of security to local security force
- 5.5 Assist the agricultural development of the country
- 5.6 Facilitate fair payments for crops
- 5.7 Assist in the development of food exports

Key Task Endstate:

- a. All citizens have access to adequate food
- b. Iraqi reliance on the Oil for Food Program has greatly decreased or no longer exists

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Key Task 6: Facilitate the Restoration of Public Services

Supporting Task List


- 6.1 Assist in restoring or developing public communications network (TV, radio, phone, newspaper)
- 6.2 Assist in restoring fire fighting service
- 6.3 Assist in restoring sewage service
- 6.4 Assist in restoring waste disposal service
- 6.5 Assist in restoring public health service
- 6.6 Assist in restoring public transportation service
- 6.7 Assist in restoring national postal service
- 6.8 Assist in restoring Emergency Management capability
- 6.9 Assist in the development of public recreation facilities (libraries, zoos, parks)

Key Task Endstate:

- a. **Communities have access to adequate Public Services**

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Key Task 7: Facilitate the Restoration of Fuel Production and Distribution

Supporting Task List


- 7.1 Secure, and assess refineries, pipelines fuel storage facilities, and gas stations until either relieved by local authorities or threats removed
- 7.2 Provide security for the ground movement of fuel supplies
- 7.3 Assist the repair of oil pipelines and pumping stations.
- 7.4 Facilitate repair of key LOCs (rail/road) that allow export and distribution
- 7.5 Assist in the creation of fuel reserves within local communities
- 7.6 Assist in the development of a comprehensive maintenance and upgrade program.

Key Task Endstate:

- a. Fuel production and distribution system in place and functioning
- b. Iraq has enough fuel for its own needs
- c. Iraqi capability to export oil reconstituted

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Key Task 8: Facilitate Restoration of Commerce

Supporting Task List


- 8.1 Direct citizens to return to work
- 8.2 Facilitate the restoration of the community's critical industries and trade
- 8.3 Assist in the collection of tariffs
- 8.4 Promote national and international trade and economic contacts
- 8.5 Eliminate black marketeering
- 8.6 Facilitate the restoration of local private communication systems (internet, and cell phone)
- 8.7 Use local contractors to perform services for coalition forces
- 8.8 Facilitate the opening or repairing of key railways, roadways, and bridges
- 8.9 Organize local and governorate chambers of commerce to promote business
- 8.10 Promote private investment

Key Task Endstate:

- a. Basic goods and services are available and affordable
- b. Communications and fuel supplies support business and trade
- c. Critical local industries are fully operational and growing
- d. The road and rail systems are fully functional and promote commerce & trade
- e. Business opportunities are growing and local unemployment is decreasing

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Key Task 9: Facilitate the Restoration of Financial Institutions

Supporting Task List


- 9.1 Locate and assess financial institutions
- 9.2 Secure viable financial institutions
- 9.3 Facilitate the re-opening of financial institutions
- 9.4 Assist in the introduction of currency
- 9.5 Assist in the transportation of currency

Key Task Endstate:

- a. Local banks are open and conducting normal business
- b. Populace have faith in their banking system
- c. Banking system is encouraging economic growth

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IO Tasks Supporting OBJ 3: Support Economic Development

Supporting Task List

- Tell the populace of the successes in restoration of power and future work plans.
- Tell the populace of the successes in restoration of water and future work plans.
- Direct medical workers to return to work
- Tell populace of progress Iraqis and Coalition making towards restoring medical facilities
- Tell populace of progress that Iraqis and Coalition making towards establishing food distribution system
- Direct public service workers to return to work.
- Tell populace of progress Iraqis and Coalition are making in restoring public services
- Direct oil workers and technicians to return to work
- Tell Iraqi people that oil revenues will be used to rebuild/support Iraq.
- Direct citizens to return to work
- Tell the local populace of economic progress
- Recognize business leaders that are assisting in rebuilding the economy
- Engage local merchants/business leaders in developing a plan to stimulate local economy
- Direct local bank workers to return to work
- Tell local populace that their banks are secure

IO Endstate: *Iraqis establish plan for economic growth – Iraqis support and participate in economic growth*

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'Quick Kills'

- **Baghdad Police**
 - Fixed Site Security
 - Patrolling
 - Badge System
- **NIC recruitment & Site Surveys**
- **Baghdad Local Government**
- **Border Control & Customs**
- **Dinar vs. Dollar**
- **Neutralization of BADR Corps**
- **CJTF-4a TAC ORHA stood up & Operational**

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Long Term Issues

- KADEK / PKK Policy
- Arabization Claims Policy
- MEK Status / Disposition...5000 "Detainees"
- Local to National Government Linkage
 - Funding of Local Governments; tariffs, taxes, distribution
- Economic Development
- Public Communication Systems
- New Iraqi Army
- Transition to Local Iraqi Security
- Court Systems

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